## LEADER OBSERVES FIRST

1. PERFORMANCE OF DUTY.

- 2. ABILITY TO COMPLETE AN ASSIGNMENT.
- 3. THE APPROACH USED IN ACCOMPLISHING THE MISSION.

#### TELL THE SOLDIER

- 1. WHERE HE STANDS.
- 2. WHAT HE HAS DONE WELL OR WHAT HE HAS SHOWN IMPROVEMENT ON.
- 3. IF PERFORMANCE HAS CONTRIBUTED TO UNIT MISSION.
- 4. GIVE SOLDIER HONEST FEEDBACK AND CLEAR GUIDANCE.

#### OUTSTANDING

#### SATISFACTORY

### MARGINAL

# UNSATISFACTORY

VGT#3

# OUTSTANDING

- 1. EXCEEDS THE RIGID STANDARDS REQUIRED.
- 2. EXCELS IN PERSONAL AND PROFESSIONAL PERFORMANCE.
- 3. STRIVES TO BE A SQUAD LEADER.
- 4. POLISHES SKILLS LEARNED AND BECOMES A PEER INSTRUCTOR.
- 5. DEVELOPS AND PERFORMS AT AN ACCELERATED RATE.
- 6. COMMITTED TO THE UNIT, ARMY, AND COUNTRY.
- 7. RECOGNIZES OPPORTUNITY AND FULFILLS POTENTIAL.

# SATISFACTORY

- 1. ACHIEVES AND MAINTAINS THE STANDARDS.
- 2. ACCEPTS THE CHALLENGES AND WORKS TOWARDS EXCELLENCE.

#### MARGINAL

- 1. SOMETIMES FAILS TO MEET THE STANDARD.
- 2. LACKS MOTIVATION.
- 3. UNSURE OF POTENTIAL.
- 4. FAILS TO REMEMBER THE MANY IMPORTANT REASONS FOR ENLISTING.

### UNSATISFACTORY

- 1. UNABLE OR UNWILLING TO CONFORM TO DISCIPLINE AND TRAINING STANDARDS.
- 2. UNCOOPERATIVE IN PLATOON LIVING AREA.
- 3. SHIRKS INDIVIDUAL AND PLATOON RESPONSIBILITIES.
- 4. FAILS TO FULFILL CONTRACT OBLIGATIONS.

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#### ENTRY LEVEL SEPARATION (ELS)

#### APPLIES TO SOLDIERS WHO:

1. WERE VOLUNTARILY ENLISTED IN THE REGULAR ARMY, NATIONAL GUARD, OR U.S. ARMY RESERVES.

- 2. ARE IN ENTRY LEVEL STATUS, AND BEFORE THE DATE OF INITIATION OF SEPARATION ACTION, HAVE COMPLETED NO MORE THAN 180 DAYS OF CONTINUOUS ACTIVE DUTY OR INITIAL ACTIVE DUTY TRAINING, OR NO MORE THAN 90 DAYS OF PHASE II UNDER THE SPLIT OR ALTERNATE TRAINING OPTION.
- 3. HAVE DEMONSTRATED THAT THEY ARE NOT QUALIFIED FOR RETENTION.
- 4. HAVE FAILED TO RESPOND TO COUNSELING.

# ELS (CONT)

ENLISTED WOMEN WHO BECOME PREGNANT WHILE STILL IN A TRAINING STATUS:

1. WILL BE INVOLUNTARILY SEPARATED WHEN THE TRAINING COMMANDER WITH SEPARATION AUTHORITY IN CONJUNCTION WITH THE MEDICAL OFFICER DETERMINE THAT SHE CANNOT FULLY PARTICIPATE IN THE TRAINING REQUIRED FOR THE MOS CONCERNED.

2. WILL BE RETAINED WHEN THEY CAN FULLY PARTICIPATE UNLESS THEY REQUEST SEPARATION PER CH 8, AR 635-200.

NOTE: COMMANDERS WILL CONSIDER SOLDIERS MEETING THE CRITERIA, AND WHO ARE CONVICTED BY COURT-MARTIAL BUT NOT SENTENCED TO A PUNITIVE DISCHARGE, FOR ADMINISTRATIVE SEPARATION WHEN THE UNDERLYING MIS-CONDUCT WARRANTS SEPARATION.

# ENTRY LEVEL STATUS

FOR REGULAR ARMY PERSONNEL, IT IS THE FIRST 180 DAYS OF CONTINUOUS ACTIVE DUTY, OR THE FIRST 180 DAYS OF CONTINUOUS ACTIVE DUTY FOLLOWING A BREAK OF MORE THAN 92 DAYS OF ACTIVE MILITARY SERVICE.

FOR ARNG OR USAR PERSONNEL, ENTRY LEVEL STATUS BEGINS UPON ENLISTMENT IN THE RESPECTIVE COMPONENT AND TERMINATES:

- 1. FOR MEMBERS ORDERED TO IADT FOR ONE CONTINUOUS PERIOD -180 DAYS AFTER BEGINNING TRAINING.
- 2. FOR MEMBERS ORDERED TO IADT FOR THE SPLIT OR ALTERNATE TRAINING OPTION - 90 DAYS AFTER BEGINNING PHASE II (AIT). MEMBERS COMPLETING PHASE I (BT OR BCT) REMAIN IN ENTRY LEVEL STATUS UNTIL 90 DAYS AFTER BEGINNING PHASE II.

	COUNSELING FORM 635-200; the proponent agency is MI	LPERCEN	
DATA REQUIRED	BY THE PRIVACY ACT OF 1974		
AUTHORITY; 5 USC 301, 10 USC 3012(G). PRINCIPAL PURPOSE: ROUTINE USES: Prerequisite counseling under paragraphs 5-8, 5-13, cl document failures of rehabilitation efforts in administrative discharge proc DISCLOSURE: Disclosure is voluntary, but failure to provide the informa of the subordinate's lack of a desire to solve his or her problems.	chapters 11, 13 or section III, chapter ceedings.	14, AR 635-200. May also b	
PAF	RT I - BASIC DATA		
1. NAME (last, first, MI)	2. SOCIAL SECURITY NO.	3. GRADE	4. SEX
JONES, BILL R.	012-34-5678	PVT	MALE
5. UNIT	F	OR TRAINING UNITS ONLY	
COMPANY B, 1ST BATTALION, 1ST TNG BDE	6. WEEK OF TRAINING	7. TRAINING SCORES	
YOUR INSTALLATION, STATE ZIP CODE	1 (BCT)	HIGH N/A MED	LOW
PART	II - OBSERVATIONS		
8. DATE AND CIRCUMSTANCES 15 JUN 96: PERFORMANCE COUNSELING			
- LATE FOR FORMATION			
- FAILURE TO SHAVE			
9			

#### GENERAL COUNSELING FORM

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YOUR INSTALLATION, STATE ZIP CODE	1 (BCT)	HIGH <u>N/A</u> M	ED LOW
PART	II - OBSERVATIONS		
8. DATE AND CIRCUMSTANCES 15 JUN 96: REFERRAL TO THE FIRST SERGEANT RESPONDED POSITIVELY TO THE FOL			ER HAS NOT
31 MAY 96: LATE FOR FORMATION			
5 JUN 96: LATE FOR FORMATION			22
7 JUN 96: FAILED TO SHAVE		2742223337777777786C******	
11 JUN 96: SLEEPING ON FIRE GU	A CONTRACT DATA AND A D		
12 JUN 96: FAILED TO SHAVE/BOO	TS UNSHINED		
14 JUN 96: FIGHTING IN LIVING			

. DATE AND SUM	MARY OF COUNSELING .
15 JUN 96:	PVT JONES YOU ARE BEING COUNSELED ON SHAVING EACH MORNING. SPECIFICALLY, YOU WILL SHAVE EACH MORNING UPON WAKING UP. YOU WERE ADVISED OF THIS AT YOUR INITIAL BRIEFING WHEN YOU ARRIVED AT THIS UNIT FOR TRAINING. YOU ARE EXPECTED TO CONFORM TO ESTABLISHED STANDARDS AND WILL BE MONITORED TO ENSURE THAT YOU DO. PVT JONES YOU ARE EXPECTED TO MAKE THE EXTRA EFFORT TO MEET THESE STANDARDS.
	DISPOSITION INSTRUCTIONS This form will be destroyed upon: reassignment (other than rehabilitative transfers), separation at ETS, or upon retirement.

DA FORM 4856, JUN 85

EDITION OF JUL 84 IS OBSOLETE.

	PART III • AUTHENTIC	ATION
	SIGNATURE OF COUNSELOR	DATE
JOHN B. SMI	TH	15 JUN 96
SSG		
	taving been counseled by the above individual and understand the roat we a courately reflects this counseling session. I nonconcur for the follo	
		2.00
		<u>8</u>
13		
2. NAME, GRADE,	SIGNATURE OF INDIVIDUAL COUNSELED	DATE
BILL R. JON	IES	15 JUN 96
PVT		
13. IF COUNSELED	INDIVIDUAL REFUSES TO SIGN COUNSELING NOTES.	
	INDIVIDUAL REFUSES TO SIGN COUNSELING NOTES, VILL INITIAL THIS BLOCK.	
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